



# Multihazard Mitigation Council

*A public/private partnership designed to  
reduce the societal and economic costs of  
natural hazards*

MMC is a Council of the National Institute of Building Sciences

# Mitigation Saves

**An Independent Study to Assess the Future Savings from Mitigation Activities**

**Conducted by the Multihazard Mitigation Council  
with funding from the  
Federal Emergency Management Agency**

# Congressional Directive

**“to fund an independent study to assess the future savings resulting from the various types of mitigation activities.”**

—from Report 106-161, FY 2000 Senate Appropriations Committee  
Subcommittee for the Veterans Administration, HUD and Independent  
Agencies

# Independent Study

- **Two-year study (after a study design phase)**
- **Involved experts in wide variety of disciplines**
- **Transparent**
- **Conservative**
- **Quality controlled**



# Key Study Participants

## **MMC Project Management Committee**

- Philip Ganderton, University of New Mexico
- David Godschalk, University of North Carolina
- Anne Kiremidjian, Stanford University
- Kathleen Tierney, University of Colorado
- Carol Taylor West, University of Florida

## **MMC Project Management Consultant**

- L. Thomas Tobin

## **Lead Investigators organized by the Applied Technology Council**

- Tom McLane, Project Manager
- Ron Eguchi, Technical Director
- Adam Rose, Lead Economist
- Elliott Mittler, Community Case Study Leader

# Study Focus

- ◆ FEMA's major mitigation programs:
  - ◆ Hazard Mitigation Grant Program
  - ◆ Flood Mitigation Assistance program
  - ◆ Project Impact
- ◆ Hazards considered:
  - ◆ Earthquakes
  - ◆ Floods
  - ◆ Wind (tornadoes, hurricanes, etc.)
- ◆ During the decade from 1993 to 2003

# Types of Mitigation Activities

## *Project* Mitigation

activities to avoid or reduce damage resulting from hazard events.

- Strengthening public buildings
- Upgrading utility systems
- Buying out repeatedly flooded homes
- Elevating buildings above flood levels
- Adding hurricane shutters

## *Process* Mitigation

activities that lead to policies, practices and projects that reduce risk.

- Awareness efforts
- Encouraging individual preparedness
- Strengthening building codes
- Developing community hazard mitigation plans

# Study Components

## Benefit-Cost Analysis of Grants

- Statistical sample
- Grants sample included projects for:
  - ◆ Each hazard type
  - ◆ Each level of risk
  - ◆ Both activity types

## Community Case Studies

- Purposive sample
- Criteria for inclusion:
  - ◆ Received FEMA grants
  - ◆ High risk of at least 1 of the 3 hazards
  - ◆ Community population (S, M, L)
  - ◆ Regional distribution

# Benefit-Cost Analysis

- Identify standing
- Identify benefits and costs
- Monetize using efficient prices (as available)
- Discount to present value
- Sensitivity analysis

# Benefits Considered

Annualized and discounted reduced losses due to:

- ◆ Direct property damage, e.g., buildings, contents, bridges and pipelines
- ◆ Direct business interruption loss, e.g., damaged factory shutdown;
- ◆ Indirect business interruption loss, e.g., ordinary multiplier effects;
- ◆ Non-market losses, e.g., damage to wetlands, parks, wildlife, and historic sites;
- ◆ Societal losses, e.g., casualties and homelessness; and
- ◆ Emergency response, e.g., ambulance service and fire protection.

The estimated benefits (losses avoided) are \$14 billion.

# Costs Considered

- Federal share and local match taken from the National Emergency Management Information System (NEMIS) database
- Administrative costs assumed to be offset
- FEMA grants for flood, wind and earthquake mitigation totaled \$3.5 billion between 1993 and 2003

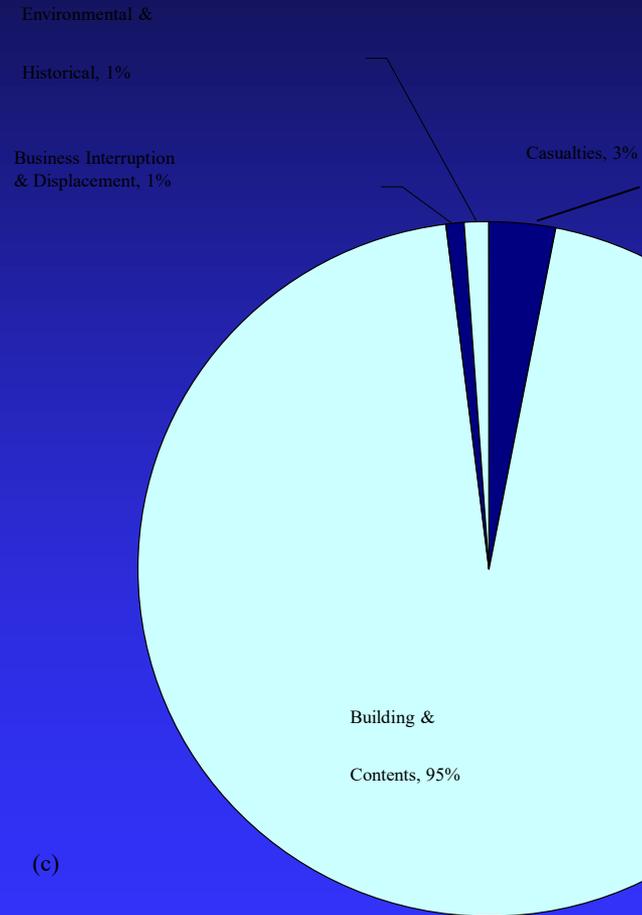
# Loss Estimation

- HAZUS<sup>®</sup>MH used to estimate direct property damage from earthquake and hurricane wind.
- Supplemental methods used to estimate:
  - Direct property loss from flood and tornado
  - Business interruption loss for utilities
  - Environmental and historic benefits
  - Process mitigation activities

# Ratios Vary by Grant Category

- **Grants Have High Benefit-Cost Ratios** -- A dollar spent on mitigation saves society an average of \$4
  - ◆ Earthquake grants = 1.50
  - ◆ Wind grants = 3.9
  - ◆ Flood grants = 5.0
  
  - ◆ Project grants = 4.1
  - ◆ Process grants = 2.0

# Flood

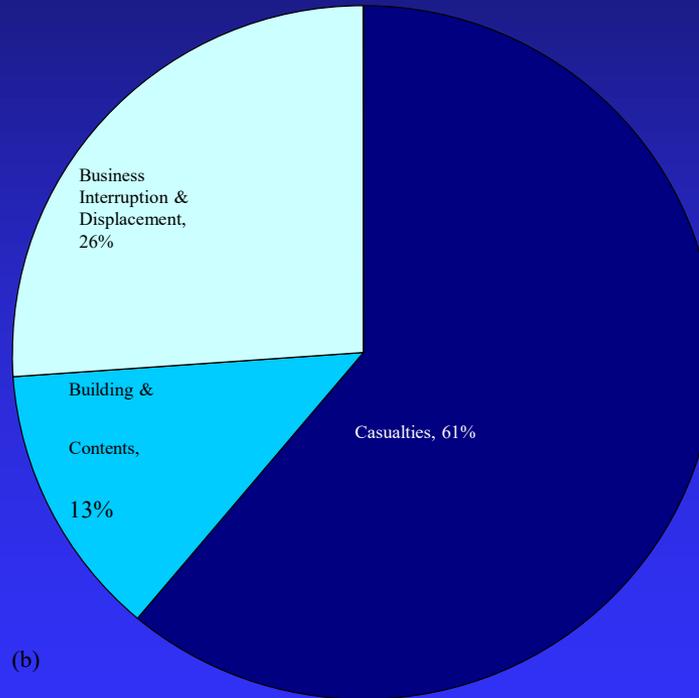


(c)

# Wind

Environmental &

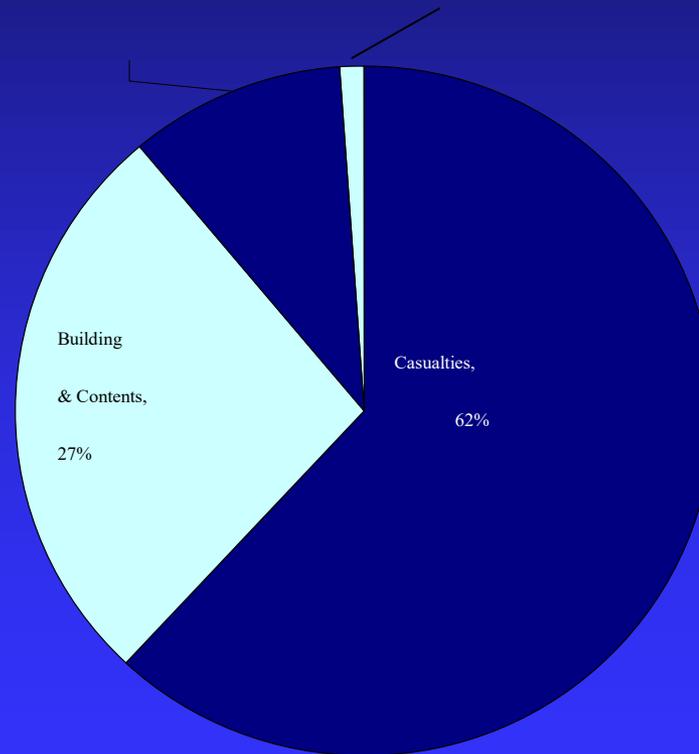
Historical, 0%



(b)

# Earthquake

Business Interruption  
& Displacement, 10%



(a)

# Community Studies

- Representative
  - Blind selection
  - Consider context
- Freeport, NY
  - Hayward, CA
  - Horry County, SC
  - Jamestown, ND
  - Jefferson County, AL
  - Multnomah County, OR
  - City of Orange, CA
  - Tuscola County, MI

# Community Study Methods

- Identify individuals, projects, & collect reports
- Conduct telephone interviews & administer confidential questionnaires
- Community visits & interviews
- Analyze data
- Identify synergies
- Calculate benefits & costs

# Community Study Findings

- Mitigation grants tend to have synergy – creating more mitigation activities.
- Interviewees in all 8 communities said:
  - ◆ FEMA funding helped reduce community risks and
  - ◆ Increased community capacity to mitigate natural hazards.
- These findings support the analysis of grants, but eight cases are not enough to generalize.

# Savings to Federal Treasury

- Considered avoided relief and recovery costs, and tax revenues foregone because of disaster losses;
- A dollar spent by FEMA for mitigation grants potentially saves the federal treasury about \$3.65.

# Study Conclusions

- ◆ FEMA grants issued between 1993 and 2003 for flood, wind and earthquake mitigation are expected to:
  - reduce future losses by \$14 billion, and
  - save 223 lives and avoid 4,699 injuries.

# Study Conclusions

- Mitigation is sufficiently cost-effective to warrant federal funding on an on-going basis both before disasters and during post-disaster recovery
- Community context counts—  
Mitigation is most effective when carried out on a comprehensive, community-wide, long-term basis.
- Sensitivity analyses indicate robust results.

# MMC Board Recommendations to the Federal Government

Invest in natural hazard mitigation as a matter of policy on an ongoing basis:

- ◆ Before disasters occur, and
- ◆ Through federally funded disaster recovery and rebuilding activities and programs.

# MMC Recommends

Support ongoing evaluation of mitigation

- Develop a structured process to assess the performance of buildings and infrastructure after natural disaster, and
- Measure the benefits that accrue from process mitigation activities.

# MMC Recommends

- Support mitigation activities that will increase the resilience of communities by increasing knowledge and promoting institutional commitments to mitigation at the local level.

# Additional Information

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